

April 13, 2005

Fujio Cho, CEO, Toyota Motor Corporation
William Clay Ford, CEO, Ford Motor Company
Rich Gilligan, CEO, Mitsubishi Motors
Carlos Ghosn, CEO, Nissan Motor Company
Hisakazu Imaki, CEO, Mazda Motor Corporation
Bernd Pischetsrieder, CEO, Volkswagen
Tom Purves, CEO, BMW Group
Jürgen E. Schrempp, CEO, DaimlerChrysler
Rick Wagoner, CEO, General Motors Corporation
Wendelin Wiedeking, CEO, Porsche
Hiroyuki Yoshino, CEO, Honda Motor Company

Dear Automakers,

We, the fifty-three undersigned groups from fourteen countries, representing more than six million members, wish to express our deep disappointment with your company's decision to sue the state of California to overturn its ground-breaking motor vehicle global warming pollution standards.

As you know, solving global warming means we need to begin immediately cutting global warming pollution. The products you sell are a major source of this pollution. In fact, U.S. passenger vehicles alone emit as much global warming pollution as all but four countries. Responsible corporate citizenship demands a more constructive approach to reducing emissions than costly litigation.

Your company has previously agreed to substantial cuts in greenhouse gas pollution from your products in Europe and Canada. We find it inexplicable why your company would take such a dramatically different position in the U.S. when it's clear you have the technical ability to get the job done. We strongly urge your company to withdraw from the lawsuits against the California emissions program.

More than 150,000 US consumers have already written you directly, demanding cleaner vehicles and compliance with the California standard. US consumer organizations representing well more than 50 million people support the California standard because of the enormous benefits and financial savings cleaner cars offer consumers. In a global marketplace increasingly focused on reducing greenhouse gas emissions, ignoring the risks of these emissions threatens shareholder value and exposes management to risk. This year, shareholders representing more than \$250 billion in assets and institutional investors representing \$10 trillion in assets have requested disclosure of automakers' financial risk and plans to reduce greenhouse gas emissions.

Collectively and individually, we the undersigned will be taking action in the coming weeks and months to inform our members, your shareholders, investors, consumers and the general public of your company's failure to engineer a solution to global warming. In this case, innovation, not litigation, is the responsible path forward.

Sincerely,

Australia

Stephanie Long, Friends of the Earth Australia
Bev Smiles, Central West Environment Council NSW

Esther Abram, Moreland Energy Foundation
Marcus Godinho, Environment Victoria
Jeff Angel, Total Environment Centre
Julie-Anne Richards, Climate Action Network Australia
Cate Faehrmann, Nature Conservation Council of NSW

Canada

Elizabeth May, Sierra Club Canada
Brent R. Kopperson, Windfall Ecology Center
Beatrice Olivastri, Friends of the Earth Canada
Jim Fulton, David Suzuki Foundation
Marlo Reynolds, Pembina Institute
Mark Butler, Ecology Action Center
Lela Gary, Ecopolitics
Sidney Ribaux, Équiterre
Derek Coronado, Citizens Environment Alliance of Southwestern Ontario

Czech Republic

Vojtech Kotecky, Hnutí DUHA/Friends of the Earth Czech Republic

France

Fabrice Flipo, Friends of the Earth France
Olivier Louchard, Réseau Action Climat France

Germany

Markus Steigenberger, BUND
Klaus Milke, Germanwatch
Jurgen Sattari, Robin Wood
Jurgen Maier, German NGO Forum Environment & Development
Andrea Herrmann, Autofrei leben!

Hungary

Zoltan Szabo, Clean Air Group Hungary

International

Dr. Martin Rocholl, Friends of the Earth Europe
Greenpeace International with national and regional offices in more than 40 countries

Italy

Laura Radiconcini, Friends of the Earth Italy
Roberto Della Seta, Legambiente

Japan

Mie Asoka, Kiko Network
Tokiharu Okazaki, Friends of the Earth Japan
Steve Shallhorn, Greenpeace Japan

Latvia

Ojars Balcers, Latvian Vides Aizsardzibas Klubs

Slovakia

Stefan Janco, Friends of the Earth Slovakia

Slovenia

Lidija Zivcic, Focus Association for Sustainable Development, Slovenia

South Africa

Elin Lorimer, South Africa Climate Action Network

Richard Worthington, Earthlife Africa

UK

Tony Juniper, Friends of the Earth England, Wales and Northern Ireland

USA

Fred Krupp, Environmental Defense

Carl Pope, Sierra Club

Kevin Knobloch, Union of Concerned Scientists

Robert K. Musil, Ph.D, M.P.H., Physicians for Social Responsibility

Phil Warburg, Conservation Law Foundation

John Passacantando, Greenpeace USA

Frances Beinecke, Natural Resources Defense Council

Russell Long, Bluewater Network

Kathleen Gwynn, Steven and Michele Kirsch Foundation

Brent Blackwelder, Friends of the Earth United States

Phil Clapp, National Environmental Trust

Ken Cook, Environmental Working Group

Gene Karpinski, US Public Interest Research Group

Daniel Magraw, Center for International Environmental Law

Dan Worth, National Association of Environmental Law Societies

Amy Perry, Green Century Capital Management

Andrew Shalit, Ecopledge